Reducing Tobacco Use among Adults with Substance Use Disorders

A. Cover Page

Title. Wellness & Recovery Learning Community: Reducing Tobacco Use among Adults with Substance Use Disorders

Grant ID #: 16980491

Main Collaborators: University of Colorado Department of Psychiatry, Behavioral Health and Wellness Program and the Bureau of Tobacco Free Florida (Tobacco Quitline Administrator), and the Florida Association on Alcohol and Drug Abuse

Abstract. The burden of tobacco-related illnesses, disability and death in America is disproportionately experienced by the most vulnerable populations. The 50th Anniversary Surgeon General's Report on Smoking and Health shows great progress has been made in reducing tobacco use in the United States, yet people with substance use disorders have not benefited from the same advancement. In 2013, the Centers for Disease Control and Prevention reported that roughly 18.1% of the general population smokes¹, while, alarmingly 77-93% of people receiving care in substance use treatment settings use tobacco². In 2011, in the state of Florida, of the 617 substance use treatment settings, only 41.2% screened for tobacco use, 14.6% prescribed tobacco cessation medications, and 30.8% offered tobacco cessation counseling³. Although, Florida's smoking rates in the general population are lower than the national average (16.8%)⁴, the high rate of tobacco use in people with substance use disorders combined with the low rates of screening and cessation services offered, demonstrates that disparities persist in tobacco cessation prevention and treatment for people with substance use disorders.

To address and eliminate these disparities, the National Council for Behavioral Health will lead the design, implementation and robust evaluation (using the Donabedian Model of Quality Improvement⁵) of the Wellness and Recovery Learning Community which will improve the overall health of people with substance use disorders in the state of Florida by improving tobacco prevention and cessation efforts in ten substance use treatment agencies; and strengthening cross-systems collaboration.

¹ Centers for Disease Control and Prevention. 2013. "Early Release of Selected Estimates Based on Data From the 2012 National Health Interview Survey." Accessed January 28, 2015, http://www.cdc.gov/nchs/nhis/released201306.htm#8.

² Signal Behavioral Health Network. 2009. Tobacco Treatment for Persons with Substance Use Disorders: A Toolkit for Substance Abuse Treatment Providers. Colorado: Tobacco Use Recovery Now! (TURN).

³ Substance Abuse Mental Health Services Administration. 2011. "State Profile – United States, National Survey of Substance Abuse Treatment Services (N-SSATS)". Accessed October 12, 2014, http://wwwdasis.samhsa.gov/webt/state_data/US11.pdf.

⁴ American Lung Association. 2015. "State of Tobacco Control 2015, Highlights: Florida". Accessed February 4, 2015, http://www.stateoftobaccocontrol.org/state-grades/florida/highlights.html.

⁵ Donabedian, Avedis, "Evaluating the Quality of Medical Care," *The Milbank Quarterly*, 83(2005): 691-729, accessed February 1, 2015. doi: 10.1111/j.1468-0009.2005.00397.x

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C. Main Section of Proposal

Overall Goal & Objectives

In alignment with the Healthy People 2020 Tobacco Use goal, the overall goal of the Wellness & Recovery Learning Community (WRLC) is to reduce tobacco-related illness, disability and death in adults with substance use disorders in the state of Florida.

The National Council for Behavioral Health (National Council) will lead the design, implementation, and ongoing support of the WRLC, in partnership with the University of Colorado Department of Psychiatry, Behavioral Health and Wellness Program (BHWP), while meeting the following objectives:

- Increasing tobacco screening in the WRLC participant sites;
- Increasing access to tobacco cessation counseling services and FDA-approved pharmacotherapy in the WRLC participant sites; Strengthen cross-system collaboration between WRLC participant sites and the Bureau of Tobacco Free Florida (Florida's Tobacco Quitline Administrator); and
- Increasing knowledge in both the substance use treatment and tobacco control fields on tobacco cessation evidence-based and best practices and care coordination for adults with substance use disorders.

Overall Goal Alignment with Focus of RFP, Goals of the Applicant Organizations and Proposed Project. The goal of the WRLC aligns with the focus of this RFP by improving evidence-based and best practice tobacco prevention and cessation efforts in the WRLC participant sites which will be ten (10) substance use treatment agencies (through training and technical assistance of healthcare professionals working in these treatment agencies); and strengthening crosssystems collaborations among these agencies and the Florida Department of Health's Bureau of Tobacco Free Florida (Tobacco Quitline Administrator). The WRLC will build off of the National Council's long-standing organizational portfolio of tobacco control and prevention which includes Pfizer-funded and CDC-funded tobacco control and prevention efforts: Pfizer-funded Tobacco Cessation grant (in partnership with BHWP); CDC-funded National Behavioral Health Network for Tobacco & Cancer Control (in partnership with BHWP and the Smoking Cessation Leadership Center) and the CDC-funded Preventing Chronic Disease & Reducing Tobacco Use in Persons with Disabilities: Understanding Policy, Systems, and Environmental Strategies; and a successful portfolio of virtual training and technical assistance (TTA). The WRLC's goal aligns with the National Council's mission of seeking to improve the health and wellness of all Americans.

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Technical Approach

We have carefully designed the WRLC so that the interventions are aligned with the overall goals of the RFP and have chosen substance use treatment agencies in the state of Florida as the target population and geographic area, respectively, due to the significant disparities that persist in prevention and tobacco cessation treatment provided within these agencies and across the state of Florida. The National Council has successfully conducted over 50 quality improvement projects with over 3,000 organizations over the last 10 years and is able to apply its understanding and expertise in organizational and health behavior change to the WRLC . The National Council's quality improvement projects use the learning community model which is an adaptation of the Institute for Healthcare Improvement's model used to provide training and technical assistance to healthcare professionals in implementing evidence-based strategies and best practices to improve health outcomes.

The National Council will lead the design, implementation, and ongoing support of the WRLC which will include continuous monitoring and evaluation of WRLC participant sites' and the overall WRLC's progress towards its goals and objectives. The National Council will partner with the University of Colorado Department of Psychiatry, Behavioral Health and Wellness Program (BHWP) to provide monitoring and evaluation support to the WRLC. As outlined in the Organizational Capacity Section below, BHWP brings a wealth of evaluation expertise and currently conducts cutting edge research and evaluation in the area of tobacco cessation for people with mental illnesses and substance use disorders which is highly relevant and useful to implementation of the WRLC's evaluation plan. Further details about the WRLC are outlined in the Project Design and Methods section below.

Current Assessment of need in target area.

Quantitative Baseline Data Summary of Target Area. Current clinical guidelines recommend that tobacco cessation programs include medication assisted treatment combined with counseling [US Public Health Service, 2008]. Despite these recommendations, the Substance Abuse Mental Health Services Administration's (SAMHSA) National Survey of Substance Abuse treatment Services (N-SSATS) (2011) demonstrates that of the 13,720 substance use treatment settings surveyed: 6,830 (49.8%) screened for tobacco use; 2,133 (15.5%) offered non-nicotine smoking/tobacco cessation medications; and 4,699 (34.2%) offered smoking cessation counseling³. In the state of Florida, rates of tobacco cessation services being provided in substance use treatment settings are lower than the national rates: Of the 617 substance use treatment settings (serving 51,201 clients), 254 (41.2%) screened for tobacco use, 90 (14.6%) prescribed non-nicotine smoking/tobacco cessation medications, and 190 (30.8%) offered smoking cessation counseling³. According to the Florida Department of Children and Families, in 2013, 86,693 adults received substance use treatment services in community mental health and substance use treatment program⁶. However, based on the SAMHSA survey data less than half

⁶ Florida Department of Children and Families. 2014. "State Unduplicated Data Numbers of Clients Receiving Substance Abuse and Mental Health Services". Accessed January 28, 2015 from http://www.myflfamilies.com/service-programs/substance-abuse/reports/by-program.

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of people in treatment for substance use disorders were screened for tobacco use; one out of seven were prescribed tobacco cessation medications and less than one-third were offered smoking cessation counseling. This data reveals that healthcare professionals working in substance use treatment agencies across the state of Florida lack exposure to evidence-based and best practices around tobacco prevention and cessation for this population.

A critical component for implementation of any evidence-based practice is the existence of a competent and confident workforce. The workforce in substance use treatment settings consists of an array of healthcare professionals including social workers, nurses, physicians, and providers of recovery support services. Studies show that healthcare professionals working in these settings are willing to provide tobacco cessation services with adequate support and training. Several factors that influence implementation of tobacco screening and cessation treatment in substance use treatment settings are: (1) Support from supervisors (2) Healthcare professional awareness of current tobacco treatment guidelines (3) Healthcare professionals belief that a tobacco cessation intervention will improve the client's chance of recovery; (4) Staff training on how to provide tobacco screening and treatment within their own interactions with clients; and (5) Provider billing and reimbursement for tobacco cessation service provision⁷. The WRLC will address these factors through building capacity for WRLC participating agencies (including their healthcare professionals) to provide tobacco prevention and cessation services; as well as enhance these agencies relationships with the Bureau of Tobacco Free Florida, specifically through referral to the Florida Tobacco Quitline.

Quantitative Baseline Data Summary of Primary Audience. The 50th Anniversary Surgeon General's Report on Smoking and Health linked smoking tobacco with numerous chronic diseases including cancer, heart disease and diabetes; despite these 50 years of progress, people with substance use disorders have not benefited from the same advancement. In 2013, CDC reported that roughly 18.1% of the general population smokes¹, while alarmingly 77-93% of people receiving care in substance use treatment settings use tobacco². In the state of Florida, although smoking rates in the general adult population are lower than the national average (16.8%)⁴; the alarming rates of tobacco use in people with substance use disorders combined with the lack of tobacco cessation services offered in substance use treatment setting demonstrates that disparities persist in tobacco cessation prevention and treatment for adults with substance use disorders³.

Source, Method and How Data Was Analyzed to Identify Gaps Existed, and the Target Audience. The National Council obtained baseline information pertaining adults with substance use disorders and the treatment agencies that serve these individuals from the SAMHSA N-SSATS survey and the American Lung Association's (ALA) State of Tobacco Control 2014 profile for Florida⁴. We examined the aggregate-level state-specific and national reports to determine the

⁷ Knudsen, H.K. & White, W.L. (2012) Smoking cessation services in addiction treatment: Challenges for organizations and the counseling workforce. Counselor, 13(1), 10-14. Retrieved from:

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tobacco cessation gaps that exist in substance use treatment settings in the state of Florida. This analysis revealed that tobacco prevention and cessation treatment disparities persist in adults with substance use disorders and substance use treatment agencies must play a larger role in providing and linking their clients to tobacco prevention and cessation treatment services. The WRLC's primary target audience will be the ten (10) substance use treatment agencies selected to participate in the WRLC. The WRLC recruitment and selection process is outline in the Project Design and Methods section below.

Project Design and Methods

The National Council will implement a 12-month Learning Community using the following training and technical assistance (TTA) approach:

WRLC Program Planning & Development, Implementation, and Monitoring & Evaluation. In the first two months of the project, the National Council's WRLC project team (outlined in more detail in the Staff Capacity section below) will develop the WRLC program curriculum; evaluation plan; and recruit and select participant sites. The recruitment and selection process will consist of the release of a call for application process to solicit substance use treatment agencies that wish to improve their healthcare professional staff's competence in tobacco prevention and cessation treatment; and to enhance cross-systems collaborations with the Bureau of Tobacco Free Florida (including linkages to the Tobacco Quitline). The application will collect information on organizational characteristics and population demographics; organizational readiness for change; organization's goals for participating in the WRLC and process, structure and outcome measures as outlined in the Evaluation Design section below. The National Council will convene an expert panel to review and score eligible applications and will consist of representation from the National Council's WRLC project team, the Bureau of Tobacco Free Florida, Florida Association on Alcohol and Drug Abuse (FADAA) and national health experts identified through our existing networks of tobacco control and substance use experts. The Bureau of Tobacco Free Florida (Florida Quitline Administrator) and the Florida Association on Alcohol and Drug Abuse (FADAA - a Florida-based mental health and substance use trade association with a membership of over 100 community mental health and substance use treatment agencies) will assist with recruitment and selection to avoid selecting organizations that are involved in tobacco control efforts that are currently taking place in the state of Florida. The Bureau of Tobacco Free Florida administers the 3 Ways to Quit program which provides Florida residents with three options to help them quit: Tobacco Quitline; an online tobacco cessation program; and face-to-face tobacco cessation services. FADAA serves a membership association and policy advocate to over 100 community mental health and substance use treatment organizations in Florida. FADAA is one of 94 of the National Council's state and local association member organizations. The National Council convenes the executives of all the member state associations twice a year to update them on national policy trends. This network of 94 state and local associations serves as a strong dissemination partner to the National Council with national reach into 47 states (including the District of Columbia). In addition to supporting the WRLC recruitment and selection efforts, FADAA will support our

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broader dissemination efforts of WRLC outcomes. Once selected, WRLC participant sites will be notified and will be required to sign a letter of commitment which will outline their roles, responsibilities and reporting requirements.

Following selection of WRLC participant sites, the National Council WRLC project team will initiate an 8-month Learning Community with an in-person meeting that will consist of the WRLC participant sites (ten of the selected substance use treatment agencies including teams of healthcare professionals that will participate on behalf of the agency); the Bureau of Tobacco Free Florida; the Florida Association on Alcohol and Drug Abuse. The one-day kick off meeting agenda will include an introduction to the WRLC; didactic education and training on tobacco prevention and cessation for adults with substance use disorders; peer-to-peer sharing and learning; and developing of plans for improving competence among healthcare professionals with WRLC participating agencies; and strengthening the cross-systems collaboration between these agencies and the Bureau of Tobacco Free Florida (Tobacco Quitline Administrator).

Foundational to the WRLC is training and technical assistance provided to participants and continuous monitoring and evaluation process to ensure we maximize effectiveness, efficiency, and impact. During the 8-month Learning Community, WRLC activities will include the in-person kick-off meeting; monthly technical assistance calls with each participant site; monthly data collection, analysis and reporting activities (including baseline assessment and on-going aggregate data collection on measures indicated in the Evaluation Design section of this proposal); clinical quality improvement activities (including assessing provider workflow; and monitoring progress as a result of participation in the WRLC. Throughout the Learning Community, the WRLC project team will educate participants on how to use their data to inform their tobacco control and prevention programming and decision-making.

Program Wrap-Up & Dissemination of Findings. The Learning Community will wrap-up with a webinar and with participants reporting final data metrics and preparing reports for dissemination efforts that will include progress on action plans; successes, challenges and lessons learned throughout participation in the WRLC; and an opportunity for the National Council and the WRLC participant sites to disseminate findings to a broader audience. In an effort to sustain and scale these efforts up in the state of Florida, the WRLC will disseminate best-practices, lessons learned and policy recommendations to state decision-makers and public health and healthcare professionals through a multi-pronged communications approach. The National Council will develop and execute a comprehensive dissemination plan to share replicable best practices and facilitate a conversation among national and state substance use treatment and tobacco control field's leading players through the following communication mechanisms: 90-minute webinar featuring content experts and participating sites; an article in the National Council e-newsletter, the B-hive that is distribute to a listserv of over 75,000 emails; a National Council Conference 2016 workshop session (premier specialty healthcare conference with over 4500 attendees); and a toolkit detailing case studies of evidence-based and best practices around tobacco prevention and treatment for people with substance use

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treatment providers. The National Council will also leverage its partnerships with the Behavioral Health and Wellness Program, Bureau of Tobacco Free Florida and the Florida Association on Alcohol and Drug Abuse to support further disseminate and scale this approach to their networks.

Evaluation Design

How Well Was the Practice Gap Addressed in the WRLC Participant sites? The National Council will use the Donabedian Model of Quality Improvement⁵ as a framework for evaluating the success of the WRLC. This model measures: (1) Structure which includes the factors that affect the context in which tobacco cessation services are delivered; (2) Process of how services are delivered, and (3) Outcomes regarding tobacco use and quit attempts among clients. Below, we provide a detailed description of how the project team will assess each of these domains of quality of care among WRLC participant sites.

Structure Measures. The WRLC participant sites will improve their organization's tobacco prevention and cessation services through training of healthcare professionals. In an effort to build cross-systems collaborations, the WRLC participant sites will also build relationships with the Bureau of Tobacco Free Florida, which will play a role in linking these agencies to tobacco cessation resources administered to 3 Ways to Quit program (which includes the Florida Tobacco Quitline, an online tobacco cessation program, and face-to-face tobacco cessation services). The WRLC participant sites will be required to provide agency-level data describing their current clinical structures, policies and protocols to support tobacco cessation such as clinical decision support tools embedded into the electronic medical record or how they are currently billing for tobacco cessation services.

The evaluation plan will also measure client and provider attitudes and willingness to change using such measures as provider attitudes about the importance of tobacco treatment within substance use treatment settings. The WRLC project team will use an assessment adapted from two questionnaires developed by BHWP. The adapted instrument uses a subset of Behavioral Risk Factor Surveillance System (BRFSS) (CDC, 2014) items to assess demographic information, tobacco use and previous quit attempts. It also includes items to identify the type of substance use treatment facility, as well as client attitudes toward tobacco use in substance use treatment facilities. In addition, we will adapt a Personal Progress Form to assess personal readiness to change, as well as confidence in one's ability to change. We will conduct a pre and post assessment of the WRLC participant staff attitudes towards tobacco use in substance use treatment facilities, as well as their client tobacco use and quit attempts. We will utilize a repeated measure design (i.e. selected staff within participating agencies will complete these assessments twice – once before the WRLC activities, and once after). This adapted instrument will also be used to assess client-level and provider-level outcomes (see Outcome Measures in Evaluation Design section below).

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Process Measures. WRLC participating agencies will be required to regularly document their progress over the course of the project using the DIMENSIONS Action Plan--an interactive tool used to document rapid improvement strategies for tobacco cessation. Participating agencies will further assess their stage of organizational readiness for implementing identified rapid improvement activities. We will then reassess the agencies at the end of the project to determine if DIMENSIONS Action Plan goals had been achieved and will re-measure organizational stage of change. These qualitative outcomes will complement quantitative findings.

The WRLC project team will use the information collected in the baseline assessment and ongoing evaluation survey tools to conduct statistical process analyses to determine the extent to which participating agencies meet the goals of the WRLC. Specifically, pre and post assessment of each participating agency will include:

- Percentage of clients screened for tobacco use at intake and all subsequent clinic visits
- Percentage of adult tobacco users offered FDA-approved tobacco cessation medications
- Percentage of clients offered tobacco cessation counseling
- Percentage of clients referred to the Bureau of Tobacco Free Florida Quitline
- Percentage of clients referred to other community tobacco cessation services, such as support groups

Outcome Measures. To assess the success of the WRLC at the client-level, we will evaluate client attitudes towards tobacco treatment in substance use treatment clinics and client tobacco use and quit attempts through client surveys. The assessment of client attitudes will be a "point-in-time" examination (i.e. attitudes of clients who happen to be receiving care from the facility prior to participation in the WRLC will be compared to attitudes of clients who happen to be receiving care from the facility after participation in the WRLC). We will also work with the Bureau of Tobacco Free Florida to evaluate client engagement in the Florida Tobacco Quitline.

Quantify the Amount of Change Expected from this Project in Terms of the Target Audience. Success of the WRLC will be evaluated by comparing baseline structure, process, and outcome measures with those assessed post-WRLC participation.

Structure Measure Evaluation. After participating in the WRLC, we expect that staff attitudes about tobacco use at their facility will shift toward increasing support for tobacco prevention and cessation services. We further expect that at least 80% of participating agencies will accomplish DIMENSIONS Action Plan goals, and 80% will move at least one stage forward in their readiness to change.

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Process Measure Evaluation. By the end of the project, we expect a 10% increase in the percentage of staff who report screening clients for tobacco use, advising clients to quit, offering FDA-approved tobacco cessation pharmacotherapy, offering clients cessation counseling, and referring clients to the Florida Tobacco Quitline or other tobacco cessation support groups.

Outcome Measure Evaluation. We expect that a shift in attitudes among the WRLC participating agency staff will translate into shifting attitudes among clients regarding tobacco treatment. As well, clients will report increasing "readiness to change," and increasing confidence in their ability to change their behaviors. Regarding tobacco use, we expect a 10% increase in the percentage of clients who report utilizing the Florida Tobacco Quitline and making a quit attempt after the facility at which they receive care participates in the WRLC.

Method Used to Control for Other Factors Outside of this Project. To allow for the possibility that other factors likely influence changes in outcome measures, we will statistically control for such factors. To this end, we will make use of non-tobacco related metrics available through either our own assessments (e.g. demographics such as gender, race/ethnicity, age), information provided by participating agencies (e.g. information related to client substance use and mental health disorders) and through publically available epidemiological datasets including the Behavioral Risk Factor Surveillance Survey, the N-SSATS, and the American Lung Association's State of Tobacco Control profile for Florida.

Quantify the Amount of Change Expected from this Project in Terms of the Target Audience. Across pre-post measures we expect to find an average of 10% change. For instance we expect percentage of clients screened for tobacco use to increase ten percentage points; tobacco use to decrease and quit attempts to increase by a similar amount; at least 80% of participating agencies will accomplish DIMENSIONS Action Plan goals; and 80% will move at least one stage forward in their readiness to change

Determining Whether the Target Audience was Fully Engaged in the Project. As outlined above, the WRLC will continuously monitor and track the engagement of the WRLC participating agencies through the baseline assessment and ongoing evaluation survey tools. Engagement measures (including goals for each measure) are as follows:

- Average percentage of participating agencies completing all requested assessments and reports (Goal: 100%)
- Numbers of participating agencies who attend the WRLC kick-off meeting (Goal: 10)
- Average percentage of calls attended by each participating agency (Goal: 80%)
- Average percentage of participating agencies completing a Rapid Cycle Change Plan to address service delivery challenges (Goal: 100%)

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- Average agency readiness to implement tobacco cessation services on-site (Goal: On average, participating agencies will report increased readiness to implement tobacco cessation services after participating in the WRLC.)
- WLRC participant satisfaction (Goal: On average, participants will report 100% satisfaction with WRLC)

Describe How Project Outcomes will be Broadly Disseminated. The National Council's membership spans more than 2,250 organizations in all 50 states, representing 750,000 staff working in community mental health centers, addiction treatment organizations, Federally Qualified Health Centers (FQHCs), managed care organizations, state and local health departments, and hospital systems. We will broadly disseminated the WRLC outcomes to a variety of audiences through the following existing national distribution channels: email communications using a distribution list of 75,000 + email addresses; webinars averaging 1,000 participants; social media outlets where we have 8,500 + unique Facebook followers and 9,300 + Twitter followers; and our National Council Annual Conference, attracting more than 4,200 participants annually; and Public Policy Institute, bringing over 1,000 participants annually. The WRLC outcomes will include the dissemination of best-practices and lessons learned to state decision-makers and public health and healthcare professionals through a multi-pronged communications approach; and plan for sustaining and scaling tobacco control efforts in substance use treatment settings. The National Council will develop and execute a comprehensive dissemination plan to share replicable best practices and facilitate a conversation among the addictions field's leading players through the following communication mechanisms: 90-minute webinar featuring content experts and participating sites; an article in the National Council e-newsletter, the B-hive; a Conference presentation; and a toolkit detailing best practices. The National Council will leverage its partnership with the Behavioral Health and Wellness Program, Bureau of Tobacco Free Florida and the Florida Association on Alcohol and Drug Abuse to further disseminate.

Detailed Workplan and Deliverables Schedule

The Wellness and Recovery Learning Community (WRLC) will be a 12-month that will include a two month program design and planning phase; nine-month implementation phase; and one-month wrap-up and dissemination phase.

Objective 1: Increase access to tobacco cessation counseling services and FDA-approved pharmocotherapy in substance abuse care settings.

Activity 1.a. Develop WRLC program curriculum.

Outcomes: curriculum for learning community

Activity 1.b. Develop WRLC evaluation plan.

Outcomes: evaluation plan

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Activity 1.c. Recruit and select WRLC participant sites.

Outcomes: RFP, press release

Activity 1.d. Host introductory call for WRLC participant sites.

Outcomes: one call

Activity 1.e. Convene in-person kick-off meeting.

Outcomes: Kick-off meeting logistics plan

Activity 1.f. Administer baseline assessment including DIMENSIONS Action Plan, organizational readiness assessment, staff and client assessments and workflow.

Outcomes: baseline measures with quantitative and qualitative data

Activity 1.g. Host kick-off meeting for the ten (10) selected substance use treatment agencies which will include the Bureau of Tobacco Free Florida, Florida Alcohol and Drug Abuse Association and WRLC project team focused on introduction to evidence-based and best practices related to tobacco screening; tobacco cessation services and NRT; data collection; and federal, state, and local resources available for agencies.

Outcomes: PowerPoint slides, redesigned workflow, fact sheets and resource list

Activity 1.h. Host a webinar to train agency staff in evidence-based modalities of tobacco cessation counseling and FDA-approved pharmacotherapy focused on how to integrate these modalities into routine clinical care and current clinical and documentation workflows.

Outcomes: Webinar

Activity 1.i. Conduct monthly agency-specific TTA calls to track progress on goals identified in the DIMENSIONS Action Plan; monitor implementation; identify and address implementation barriers; support strategies to integrate tobacco cessation counseling and FDA-approved medication into routine clinical care; and to track progress on referrals to the Florida Tobacco Quitline.

Outcomes: DIMENSIONS Action Plan progress report

Activity 1.j. Host a webinar focused on how to support sustainability and scalability of tobacco cessation efforts through addressing organizational level domains such as billing and financing and staff training on tobacco prevention and cessation services

Outcomes: Webinar

Objective 2: Increase tobacco screening in the ten (10) selected substance use treatment agencies.

Activity 2.a. Administer a baseline assessment that will include creating an action plan using the DIMENSIONS toolkit and organizational readiness assessment.

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Outcomes: Baseline assessment findings

Activity 2.b. Host Kick Off Meeting. see activity 1.g.for more details.

Activity 2.c. Host a webinar to train agency staff in evidence-based tobacco screening processes, validated tobacco screening tools, clinical skills required for effective screening, tobacco screening best practices, billing considerations, and techniques to integrate tobacco screening into routine clinical care and clinical/documentation workflows.

Outcomes: webinar, redesigned workflow

Activity 2.d. Conduct monthly agency-specific TTA calls to develop tobacco screening protocols and integrate tobacco screenings into existing documentation processes (including paper-based and EHR systems).

Outcomes: tobacco screening protocol, updated documentation processes

Objective 3: Strengthen cross-system collaborations between the selected substance use treatment agencies and the Bureau of Tobacco Free Florida

Activity 3.a. The kick-off meeting agenda will dedicate time to identify barriers to healthcare professionals in the ten (10) selected substance use treatment facilities referring to the Florida Quitline and other tobacco cessation services offered by the Bureau of Tobacco Free Florida; to identify opportunities for collaboration, develop cross-system collaboration goals, and create a process for shared decision-making.

 Outcomes: cross-system collaboration goals; updated clinical and documentation workflows; Memorandum of Understanding (MOU) that will include list of assigned responsibilities and process for shared decision-making

Activity 3.b. Conduct monthly agency-specific TTA calls to develop clinical and documentation workflows that foster ongoing collaboration, shared goals, feedback loops, and care coordination; support the development of an MOU; and monitor progress of cross-system collaboration goals, and assisting with barriers to meeting goals.

 Outcomes: revised cross-system collaboration goals, revised clinical and documentation workflows, MOUs

Objective 4: Increase knowledge in both the substance use treatment and tobacco control fields around tobacco evidence-based and best practices and care coordination for adults with substance use disorders

Activity 4.a. Develop WRLC evaluation plan.

Outcomes: evaluation plan

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Activity 4.b. Develop and administer baseline survey tool to all participating site using findings to inform the WRLC

Outcomes: baseline measures with quantitative and qualitative data

Activity 4.c. Develop additional webinar and learning activity content based on assessment findings and WRLC participant feedback.

Outcomes: webinars and learning activities

Activity 4.d. Develop final project report.

Outcomes: final project report,

Activity 4.e. Build and execute a multi-faceted education and dissemination plan among National Council membership, and leveraging the networks of the Behavioral Health and Wellness, Bureau of Tobacco Free Florida and the Florida Association on Alcohol and Drug Abuse.

Outcomes: A 90-minute webinar featuring content experts and participating agencies; an article in the National Council newsletter, the B-Hive; a feature presentation on project outcomes at the National Council's Association Executive fall meeting; a toolkit detailing tobacco cessation best practices among agencies that service individuals with substance abuse diagnoses; workshops at relevant conferences.

See <u>Appendix A.</u> for <u>Table Format</u> of Wellness and Recovery Learning Community Work Plan Deliverables Schedule

Schedule	*)	X denotes co	ompletion				
	April 2015 April 16						
	Q1	Q2	Q3	Q4			
Key Activities/Deliverables (Responsible Party)					Outputs/Outcomes		
Objective 1: Increase		tobacco ces ce use treat			ervices and NRT in		
Program design & planning	Specific d	ollar amou les and incl	nt associa	ted with th	is category's Plopment and		
Develop WRLC program curriculum (M. Venkatesh, Principle Investigator (PI); S. Foderingham, Project Director (PD))	X				Learning Community Curriculum		
Develop WRLC evaluation plan. (C. Morris, BHWP)	Х				Evaluation Plan		
Recruit and select WRLC participant sites. (S. Foderingham, PD)	Х				RFP, press release		
Host introductory call for WRLC participant sites. (S. Foderingham, PD)	Х				1 Call		
Convene in-person kick- off meeting. (S. Foderingham, PD)	Х				Logistics Plan		
Program planning and implementation	deliverab	les and incl	udes in-pe	erson meeti	is category's ings & prep, group going check-ins with		
Administer baseline assessments including DIMENSIONS Action Plan, organizational readiness assessment, staff and client	Х				Baseline measures with quantitative and qualitative data		

	* X	denotes co	ompletion			
	April 2015					
	Q1	Q2	Q3	Q4		
Key					Outputs/Outcomes	
Activities/Deliverables						
(Responsible Party)						
assessments.						
(C. Morris, BHWP)						
Host kick-off meeting for	Х				PowerPoint	
WRLC participating					presentation slide	
agencies, Florida quitline					deck; redesigned	
provider, Florida Alcohol					workflow, fact	
and Drug Abuse					sheets and resource	
Association and WRLC					list	
program team focused						
on workflow redesign;						
introduction to						
evidence-based and best						
practices related to						
tobacco screening;						
tobacco cessation						
services and NRT; data						
collection; and federal,						
state, and local						
resources available for						
agencies.						
(S. Foderingham, PD;						
C. Morris, BHWP)						
Host a webinar to train	Х				Webinar	
agency staff in evidence-						
based modalities for						
smoking cessation						
counseling, focused on						
how to integrate						
tobacco cessation						
counseling in routine						
clinical care and current						
clinical and						
documentation						
workflows.						

	* X	A denotes co	ompletion			
	April 2015 April 16					
	Q1	Q2	Q3	Q4		
Key					Outputs/Outcomes	
Activities/Deliverables						
(Responsible Party)						
(C. Morris, BHWP;						
S. Foderingham, PD)						
Through monthly	Χ	Х	Х	Х	DIMENSIONS Action	
individual TTA calls:					Plan; redesigned	
TTA coaches will assist					workflow	
agencies in developing						
and adapting						
DIMENSIONS action						
plans, monitor						
implementation, identify						
and address						
implementation barriers,						
support strategies to						
integrate screening,						
smoking cessation						
counseling and NRT						
education into existing						
clinical and						
documentation						
processes.						
(C. Morris, BHWP S.						
Foderingham, PD)						
Host a webinar to	Х				Webinar	
identify strategies to						
incorporate tobacco						
cessation efforts through						
addressing						
organizational level						
domains, including						
training protocols,						
job/program						
descriptions, and						
billing/financing						

	*)	X denotes co	ompletion		
	April 201		April 16		
	Q1	Q2	Q3	Q4	
Key					Outputs/Outcomes
Activities/Deliverables					
(Responsible Party)					
strategies.					
(C. Morris, BHWP;					
S. Foderingham, PD)					
Objective 2: Ir	crease toba	acco screen	ing in sub	stance abo	use settings.
Administer baseline	Х				Baseline measures
assessments including					with quantitative
DIMENSIONS Action					and qualitative data
Plan, organizational					
readiness assessment,					
staff and client					
assessments.					
(C. Morris, BHWP)					
Host kick-off meeting for	Х				PowerPoint
WRLC participating					presentation slide
agencies, Florida quitline					deck; redesigned
provider, Florida Alcohol					workflow, facts
and Drug Abuse					sheets and resource
Association and WRLC					list
program team focused					
on workflow redesign to					
include tobacco					
screening; introduction					
to evidence-based and					
best practices related to					
tobacco screening;					
tobacco cessation					
services and NRT; data					
collection; and federal,					
state, and local					
resources available for					
agencies.					
(S. Foderingham, PD)					
Host a webinar to train		Х			Webinar,
agency staff in evidence-					redesigned

	* 7	X denotes c	ompletion		
	April 2015 April 16				
	Q1	Q2	Q3	Q4	
Key Activities/Deliverables (Responsible Party)					Outputs/Outcomes
based tobacco screening processes, validated tobacco screening tools, tobacco screening best practices, and techniques for integration into routine clinical care. (C. Morris, BHWP; S. Foderingham, PD)					workflows
Through monthly individual and group TA calls: TTA coaches will support agencies to develop tobacco screening protocols, and to integrate tobacco screenings into existing documentation processes (including paper-based and EHR systems). (C. Morris, BHWP; S. Foderingham, PD)		X	X	X	Tobacco Screening Protocol; updated documentation processes and protocols
Objective 3: Strengthen primary care providers, Administer baseline assessments including	the Florida		orovider an		
DIMENSIONS Action Plan, organizational readiness assessment, staff and client					and qualitative data

Appendix A. Wellness and Recovery Learning Community Work Plan Deliverables Schedule									
* X denotes completion									
	Q1	Q2	Q3	Q4					
Key					Outputs/Outcome				
Activities/Deliverables									
(Responsible Party)									
assessments.									
(C. Morris, BHWP)									
Host kick-off meeting for	Х				Cross-system				
WRLC participating					collaboration goals				
agencies (substance use					updated clinical an				
treatment settings, the					documentation				
Florida quitline provider					workflows; MOUs				
and WRLC program					that will include a				
team) to discuss barriers					list of assigned				
to collaboration, identify					responsibilities and				
opportunities for					process for shared				
collaboration, develop					decision making				
cross-system									
collaboration goals, and									
create a process for									
shared decision-making.									
(S. Foderingham, PD C.									
Morris, BHWP)									
Conduct monthly	Х	Χ	Χ	Х	Revised cross-				
agency-specific TTA calls					system				
to develop clinical and					collaboration goals				
documentation					revised clinical and				
workflows that foster					documentation				
ongoing collaboration,					workflows; MOUs				
shared goals, feedback									
loops and care									
coordination; support									
the development of an									
MOU; and monitor									
progress of cross-system									
goals, and assisting with									
barriers to meeting									
goals.									
(C. Morris, BHWP; S.									

Appendix A. Wellness and Schedule	Recovery	Learning C	.ommunity	y WOIK Flai	Deliverables
Schedule	* X	denotes c	ompletion		
	April 201			April 16	
	Q1	Q2	Q3	Q4	
Key					Outputs/Outcome
Activities/Deliverables					
(Responsible Party)					
Foderingham, PD)					
Objective 4; Increase know	wledge in b	oth the su	bstance us	se treatmen	t and tobacco contro
fields around tobacco evi	dence-base	ed and best	t practices	and care co	ordination for adults
	with s	ubstance ι	ıse disorde	ers	
Data Collection &	Specific do	ollar amou	nt associa	ted with thi	s category's
Toolkit Development	deliverabl	es and inc	ludes data	collection p	planning and
	implemen	tation and	l toolkit de	velopment.	
					T
Develop WRLC	X				Evaluation plan
evaluation plan					
(C. Morris, BHWP)					
Develop and administer	Х				Baseline measures
baseline survey tool to					with quantitative
all participating site					and qualitative dat
using findings to inform					
the WRLC					
(C. Morris, BHWP)					
Develop additional			Х	X	Webinars and
webinar and learning					learning activities
activity content based on					
assessment findings and					
WRLC participant					
feedback					
(S. Foderingham, PD)					
Program Wrap Up &	Specific a	lollar amou	ınt associa	ited with th	is category's
Dissemination	deliverabl	es and inc	ludes wrap	up webina	r and prep and
	toolkit de	velopment			
Develop additional				Х	Quantitative and
webinar and learning					qualitative data
activity content based on					
assessment findings and					
WRLC participant					
feedback					
(C. Morris, BHWP)					

Appendix A. Wellness and Recovery Learning Community Work Plan Deliverables Schedule								
* X denotes completion								
	April 201	5		April 16				
	Q1	Q2	Q3	Q4				
Key					Outputs/Outcomes			
Activities/Deliverables								
(Responsible Party)								
Develop final project				Х	Final project report			
report								
(S. Foderingham PD; C.								
Morris, BHWP)								
Build and implement	Х			Х	90-minute webinar;			
multi-faceted education					B-Hive article;			
and dissemination plan					toolkit; conference			
(H. Cobb, Comm. Spec.)					presentation			