

Polling Question

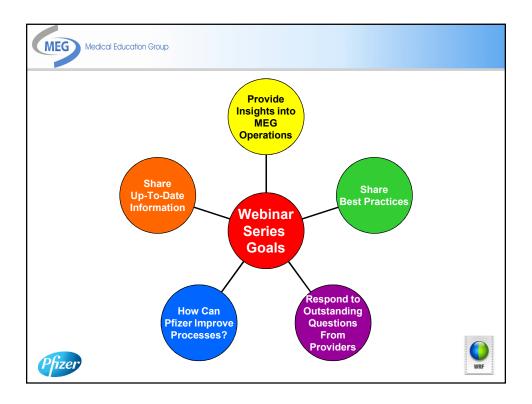
In which setting do you work?

- A. Academic Medical Center
- B. Society or Association
- C. Healthcare System/Hospital
- D. Medical Education Company
- E. Gov't/VA
- F. Other











Agenda

- Welcome
- Using the Architecture of Continuing Professional Development to Build the Patient-Centered Medical
 - Shelly Rodrigues, Deputy Executive Vice President, California Academy of Family Physicians Mary Ales, Executive Director, Interstate Postgraduate Medical
 - Association
- What is the Role of CME in Patient Centered Care? Bob Meinzer, Senior Director, National CME, New Jersey Academy of Family Physicians
- Q and A
- Closing Remarks







Calls for Grant Applications

- Clinical Areas
 - Adult Immunization
 - Improving Care for Patients with Renal Cell Carcinoma (RCC):
 Supporting Practice Improvement in Community Oncology
 Setting
 - Improving Care for Patients with Non-Small Cell Lung Cancer: Accelerating Adoption of New Guidelines and Evidence-Based Practice Change
- Due Date: 10/15/2011
- Expected approximate monetary range of oncology grant applications: \$25,000-\$100,000





PCMH and Education: The Perfect Match Mary Ales Interstate Postgraduate Medical Association Shelly Rodrigues, CAE California Academy of Family Physicians

Disclosure

- Mary and Shelly have no financial conflicts or interests to declare.
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Shelly Rodrigues:

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2 Minute Introduction

Primary care is in trouble. There is an overwhelming amount of work, poor compensation, health care costs are skyrocketing, physician pipeline is drying up and the population is aging and becoming sicker with chronic conditions. The patient centered medical home (PCMH) is a new model of primary care that has proven results in patient's health and physician's satisfaction.

A patient centered medical home integrates patients as active participants in their own health and well-being. Patients are cared for by a personal physician who leads the medical team that coordinates all aspects of preventive, acute and chronic needs of patients using the best available evidence and appropriate technology. These relationships offer patients comfort, convenience and optimal health throughout their lifetime.



IGNITE

Fun, thought provoking, social, local, global 5 minutes, 20 slides, 15 seconds a slide Generally occurs after hours Spend 5 minutes "igniting" the PCMH



Patient Access to Care

Ready access

- » Expand access beyond 5 minute phone call or 7 minute office visit
 - ~ eVisits, secure messaging, tele-medicine, etc.
- » Getting appointments promptly
- » Keeping **wait times** brief; and having care team members available when needed
- » Accommodating limited physical mobility, cognitive impairment, language barriers, or cultural differences

Patient Centered Primary Care Collaborative

Patient Provider Communication

Coordination and communication

- » A "go-to" person to navigate system, and help patients understand their condition and what they need to do
- » Providers organized in **teams**
- » Help ${\bf choosing\ specialists}$ and getting appointments in a timely manner
- » Ensuring other providers have patient's information ahead of time
 - Health information exchange
- » Help patients ${\bf understand}$ results recommendations
- » Smooth **transitions** between settings

Patient Centered Primary Care Collaborative

| | | | | | | | ıla | | |
|---|---------------------------|-----------------|------------|-------|----------|-------|-------|-------|--|
| | | Summary Results | | | | | | | |
| Measure | Q2-08 | Q3-08 | Q4-08 | Q1-09 | Q2-09 | Q3-09 | Q4-09 | Q1-10 | |
| HF-01: Left Ventricular Function | 50.0 | 24.6 | 26.7 | 25.2 | 19.0 | 17.4 | 9.7 | 10.3 | |
| HF-02: ACE Inhibior Therapy | 0.0 | 75.0 | 57.1 | 38.5 | 57.1 | 71.8 | 7.9 | 3.7 | |
| HF-03: Weight Measurement | 50.0 | 91.3 | 88.9 | 82.8 | 90.6 | 92.0 | 88.3 | 87.8 | |
| HF-04: Warfarin Therapy for Pat. With AF* | 0.0 | 0.0 | 100.0 | 100.0 | 0.0 | 100.0 | 100.0 | 0.0 | |
| HF-05: Patient Education | 0.0 | 0.0 | 22.3 | 2.6 | 14.2 | 17.3 | 18.4 | 17.9 | |
| HF-06: Beta-Blocker Therapy | 0.0 | 0.0 | 62.5 | 50.0 | 42.9 | 53.6 | 4.8 | 3.3 | |
| Results included only two eligible patients in Q4 | - 2009. N O ра | atterns w | ere eligit | | ary Resi | ults | | | |
| Measure | Q2-08 | Q3-08 | Q4-08 | Q1-09 | Q2-09 | Q3-09 | Q4-09 | Q1-10 | |
| HTN-01: Blook Pressure Screening | 94 2 | 99.2 | 99.4 | 99.4 | 99.5 | 99.7 | 85.3 | 87.5 | |
| HTN-02: Blood Pressure Result < 140/90 | 63.7 | 70.4 | 63.6 | | 61.5 | 63.2 | 62.9 | 62.6 | |
| | - 00.7 | | | | 80.5 | 81.4 | 74.1 | 75.0 | |
| | 78.9 | 84.8 | 81.5 | 80.2 | | | | | |

Patient Self Management Skills

Patient support and empowerment

- » Expanding patients' and caregivers' **capacity** to get and stay well (efficacy)
- » Support for self-management tools and services that help patients and caregivers better manage their conditions
- » Patient **partnership** with clinicians choosing treatment options, goals, plans, team members, etc.
- » **Trust and respect** patient preferences, physical and emotional comfort, and privacy

Patient Centered Primary Care Collaborative

Track and Coordinate Care

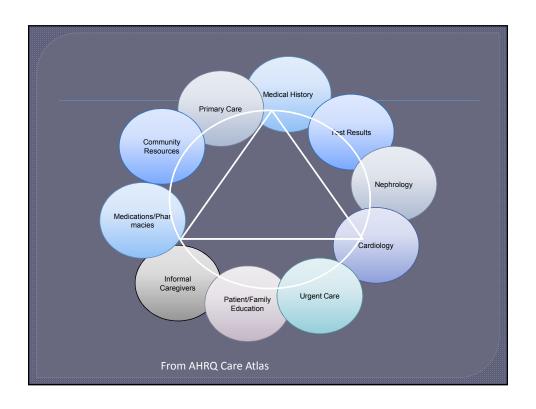
The level of care coordination needed will increase with greater system fragmentation, greater clinical complexity, and decreased patient capacity for participating effectively in coordinating one's

Mr. Andrews is a 70 year old man with congestive heart failure and diabetes. He uses a cane when walking and recently has had some mild memory problems. His PCP, Dr. Busy, is part of a small group physician practice focused on primary care. The PC clinic includes a lab, but they refer their radiology test to a nearby radiology center. Mr. Andrews also sees Dr. Kidney, a nephrologist, and Dr. Love, a cardiologist. Both specialties are part of a specialty group practices that is not affiliated with Dr. Busy's clinic. The specialty practice includes an on-site lab, radiology clinic, and pharmacy. Mr. Andrews has prescriptions filled at the specialty clinic pharmacy after his appointments with Drs. Kidney and Love and picks up medications prescribed by Dr. Busy at the pharmacy near his home. Mr. Andrews has a daughter who lives nearby but works full time. Because he his trouble getting to the grocery store to do his shopping, he receives meals at his home 5 days a week through a senior support services. His daughter has hired a caregiver o help Mr. Andrews with household tasks for two hours, three days a week.

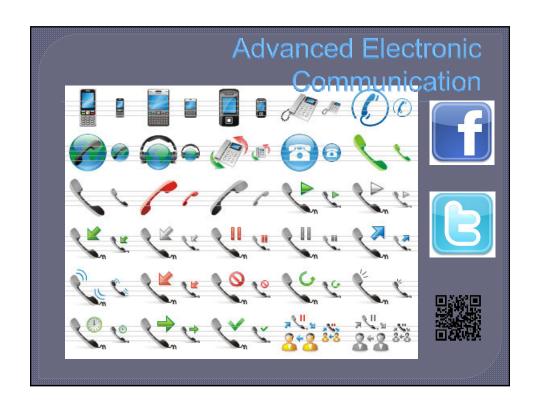
During a recent meal deliver, the program staffer noticed that Mr. Andrews seemed very ill. He called an ambulance, and Mr. Andrews was taken to the emergency department. There he was diagnosed with CHF exacerbation and was admitted. During his initial evaluation, the admitting physician asked Mr. Andrew about which medications he was taking, but the patient could not recall what they were or the doses. They physician at the hospital contacted Dr. Busy, who provided at Iull medical history and general list of medications. Dr. Busy noted that Mr. Andrews my have had dosing changing after a recent appointment with Dr. Love. In addition, Dr. Busy noted that Mr. Andrews may be missing medication doses because of his forgetfulness. He provided the hospital team with the contact information or Drs. Love and Kidney. He also asked that a record of Mr. Andrew's hospital stay be sent to his office after

Mr. Andrews was discharged from the hospital one week alter. Before going home, the nurse reviewed important information with him and his daughter who was taking him home. They went over several new prescriptions and details of a low-salt diet. She told him to schedule a follow-up appointment with his primary care physician within 2 day and to see his cardiologist in the next 2 weeks. Mr. Andrews was very tired so his daughter picked up the prescriptions from a pharmacy near the hospital; rather than the one Mr. Andrews usually uses.

From AHRQ Care Atlas

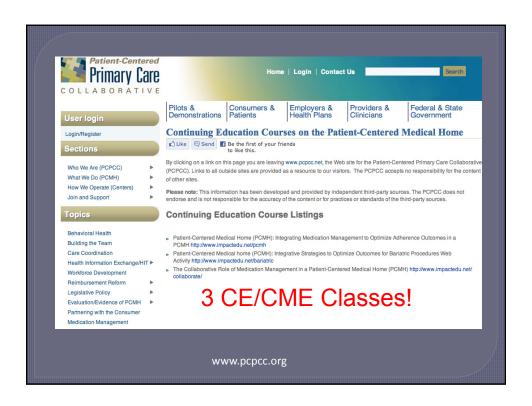






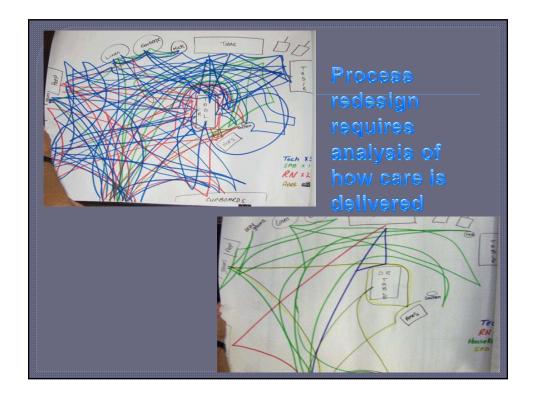
What is our role as CME/CPD Professionals?

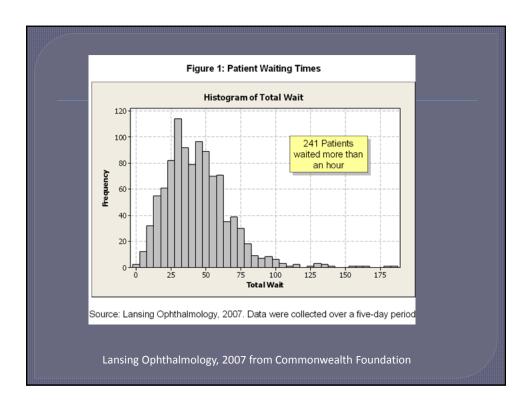




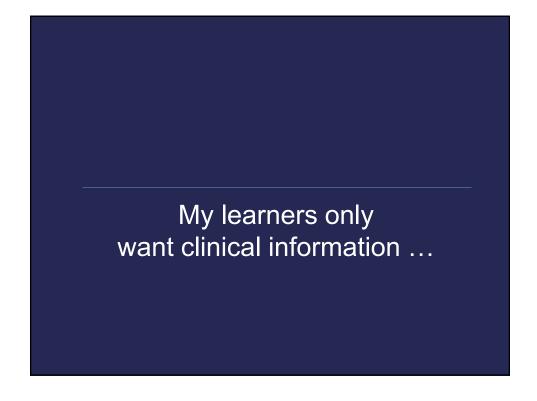


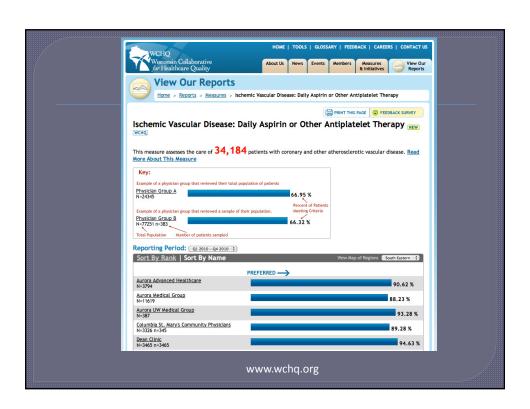


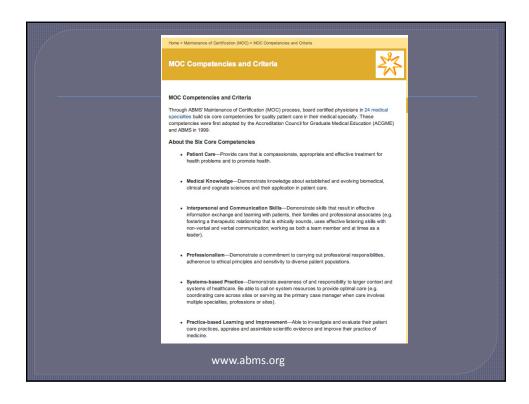




| Pattern 1 Check-In Podium (a routing station) History EPIC exam (refraction, or measurement of near- or far- sightedness) Dilation Doctor's exam Check-out | 242 patients, Average time: 79 minutes (45 spent waiting) | |
|--|---|--|
| Pattern 2 Check-in Podium History Doctor's exam Check-Out | 159 patients, Average time: 58 minutes (37 spent waiting) | |
| Pattern 3 Check-in Podlum History Dilation Doctor's exam Check-out | 90 patients, Average time: 68 minutes (45 spent walting) | |
| Pattern 4 Podium History Doctor's exam Check-out | 64 patients, Average time: 55 minutes (35 spent waiting) | |
| Pattern 5 Check-in Podium History EPIC exam Dilation Doctor's exam Test Check-out | 45 patients, Average time: 94 minutes (53 spent waiting) | |
| Source: Lansing Ophthalmology, 2007. | | |









CAFP-Fresno

Since 2005, CAFP has been active in PI/QI, and with experience running four IHI-model collaboratives, believes that practice transformation is the key to success in family medicine and primary

In its 2010 Strategic Plan, the California Academy of Family Physicians (CAFP) committed to completing a pilot PCMH project that linked practice redesign, quality improvement, in-practice coaching, CME, certification, and payment for physicians/practices.

A consultant for the Fresno United School District, and its Joint Health Management Board (JHMB), a self-funded plan, contacted CAFP. With more than 25,000 employees and dependents covered by the plan, 70% of whom have at least one chronic condition, they were looking for a way to improve health markers, and decrease costs.

CAFP-Fresno

The CAFP-Fresno project is designed to educate Fresno primary care physicians in the PCMH model and transform their practices to improve health outcomes and reduce costs for the community of Fresno. This project will have the following stages:

- Research, planning and design;
- Physician education and implementation;
- Physician engagement and data collection;Analysis and review; and
- Evaluation of opportunities for broader implementation.

Broad support exists for this project in the Fresno community, including, most saliently, the support of Fresno physicians and JHMB.

* CAFP has received an educational grant from Pfizer to support a portion of the development of the transformation curriculum.

CAFP-Fresno

After 18 months of strategy sessions, meetings with stakeholders, trips from SF to Fresno, conference calls, budget revisions, and one new baby for the CAFP staff lead, on August 30 the health plan allocated \$564,000 to the budget to pay physician practices for transformation.

- We have identified groups to participate via community meetings, surveys, personal invitations, and meetings with the medical groups.
- Application process ends with the October 10 selection of the groups.
- Metrics and payment methodology are being finalized.
- The curriculum for transformation *, matching quality improvement and CME, is under development as we speak, working with our consultants, staff, and master faculty members.
- Deep dives into the practices, with the coaches will begin ASAP.
 Education and training sessions will begin in December 2011/January 2012.

Fay Fulton Brown

"The Georgia Academy of Family Physicians' leadership embraced the model of the medical home and decided to jump in and begin the transformation process rather than wait for state government, local businesses, or insurers. It is the only project nationally that primary care physicians have utilized their own resources (personal tuition dollars and cash reserves from the Georgia Academy) to initiate the change needed for primary care to survive in the current environment."

Georgia Academy of Family Physicians

In November 2010, about the same time the CAFP was beginning its pilot exploration, the Georgia Academy of Family Physicians launched the Patient Centered Medical Home University. This 18-month educational program assists small practices, of five or fewer physicians, in achieving the National Committee for Quality Assurance (NCQA) recognition as a Patient Centered Medical Home (PCMH).

The GA-AFP expects the following outcomes:

- Improved efficiencies and quality
- Reduction in emergency room visits and hospital admissions
- Improved provider and staff satisfaction
- Improved clinical outcomes (breast cancer screening, BMI monitoring, blood pressure control, cholesterol screening and control, increase in pneumococcal vaccinations)

GA-AFP

- As of March 31, 2011 four practices in Georgia that have received recognition through NCQA http://recognition.ncqa.org/index.aspx.
- A total of 27 practices are part of this initiative to transform their practice. Twenty-two of these practices are family medicine, one is an internal medicine practice, and three are family medicine residency programs. The outreach in Georgia of these 27 include the cities of Ocilla, Athens, Statesboro, Rome, Thomasville, Dawsonville, Conyers, Duluth, Thompson, Oakwood, Lawrenceville, East Point, and Atlanta.

Karla Graue Pratt

The power of collaborative learning and the meaningful changes it brought 31 primary care practice teams in our recently concluded Patient-Centered Medical Home Collaborative has energized Academy leadership and staff to continue this important work. We're currently committed to Quality Improvement Coaching in the Beacon Community project and working to develop the next iteration of the PCMH Collaborative.

Washington Academy of Family Physicians

The Washington Patient-Centered Medical Home Collaborative (PCMHC) – in partnership with the Washington Department of Health, is a learning collaborative aimed at providing education and support to primary care practices that improve patient health outcomes by:

- Transforming primary care delivery Integrating quality improvement and data collection methods into practice
- Increasing efficiency and satisfaction for both patients and the health care team
- Incorporating population-based strategies for patient management
- Developing and applying strategies to expand and sustain improvements to care

In January 2009, WAFP began recruiting and by May, there were 31 primary care practices (family medicine, internal medicine, and pediatricians) participating in the collaborative. The program focus is on the implementation of four quality improvement strategies to meet evidence based clinical measures for diabetes and asthma. These measures are consistent with the Ambulatory Care Quality Alliance, (AQA), and the National Commission for Quality Assurance (NCQA), and the National Quality Forum (NQF).

WA-AFP

The four strategies include:

- 1. Use of a registry
- 2. Use of condition specific decision support tools
- 3. Creation, use, and monitoring of practice wide protocols
- 4. Education and support of patients in performing self-management of their disease

The second phase or long-term program focus is to assist primary care practices in transforming how care is delivered by adopting practice characteristics identified in the Patient Centered Primary Care Collaborative (PCPCC). The Collaborative believes that, if implemented, the patient centered medical home will improve the health of patients and the viability of the healthcare delivery system Physician. http://www.pcpcc.net/joint-principles

WA-AFP

Each participating practice will have a Quality Improvement Coach (QIC) to assist in the implementation of the measures. Practices will report on non-protected data measures, and receive performance feedback.

In addition, successful implementation can assist physicians and practices in:

- Becoming recognized by NCQA as a Physician Practice Connections Patient Centered Medical Home (PPC-PCMH)
- Collecting additional payment from Medicare's Patient Quality Reporting Initiative,
- Receiving continuing medical education (CME) credit from many professional societies

Patient Centered Medical Home Collaborative, which just concluded its second year of a two year collaborative with its "Outcomes Congress" where 31 clinic participants shared their best practices were shared and outcomes celebrated. The final results are currently being evaluated and published into a report we hope to share in the coming months.

These are just three ...

- Several state AFP chapters including Wisconsin, Colorado, Pennsylvania, Florida, Texas
- AAP and ACP
- Payors including Blue Shield and Sutter
- Kaiser Permanente
- Private practices and small groups
- Large groups and FQHC
- And at least 100 other pilots ...

PCMH in a Nutshell

Physician offices that are Patient Centered Medical Homes benefit the patients in the following manner:

- Healthier outcomes;
- Empowered with a better relationship with their doctor and health plan;
- Safe, effective care delivered with compassion;
- More resources for better-informed healthcare decisions;
- Help from a trusted resource in navigating what can be a complex system of care.

Questions? Thanks!

What is the Role of CME in Patient Centered Care?

Bob Meinzer

Senior Director National CME New Jersey Academy of Family Physicians

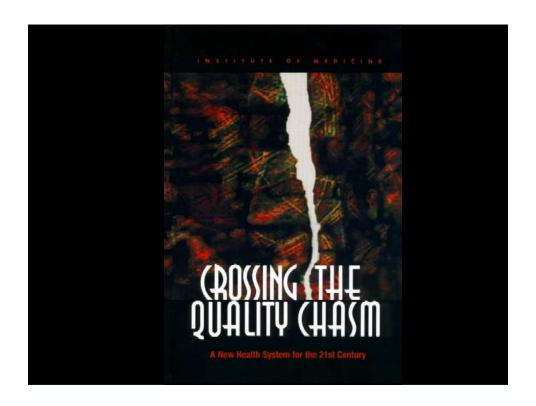
Bob Meinzer

Senior Director National CME New Jersey Academy of Family Physicians

- 28 years in Pharma / 9 years in CME
- 9 months CME consultant to an integrated healthcare system
- 1 year Executive Director of a National Stroke Prevention Coalition
- 12 years FP provider
- No conflicts

Objectives

- Describe patient centered care
- Identify patient communication tools that improve self-care
- Integrate a patient centered approach into CME that provides a shared responsibility to improve outcomes

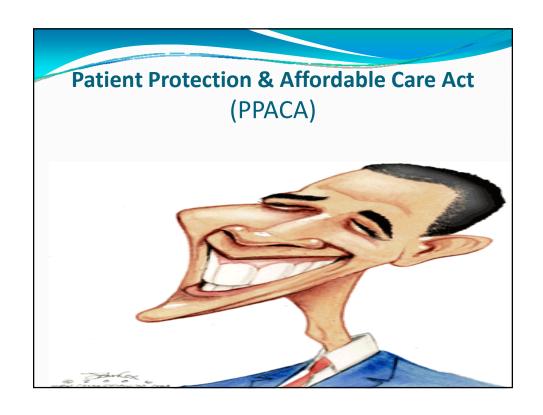


Patient Centered Care

Providing care that is respectful of and responsive to individual patient preferences, needs, and values and ensuring that that patient values guide all clinical decisions

Committee on Quality of Health Care in America: Crossing the Quality Chasm



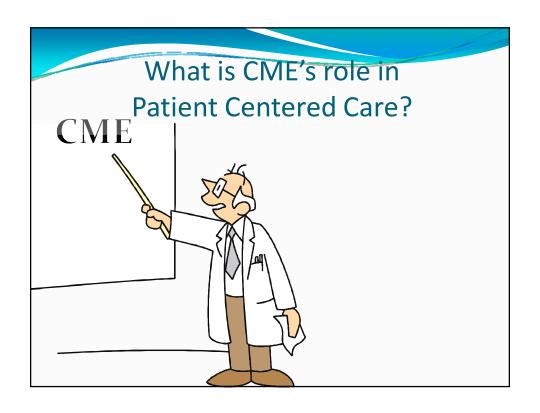




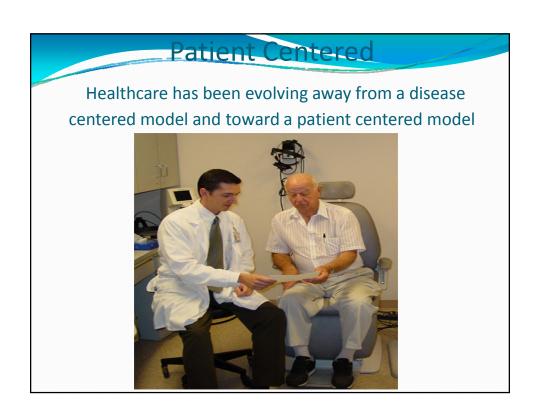
What is the PCMH?

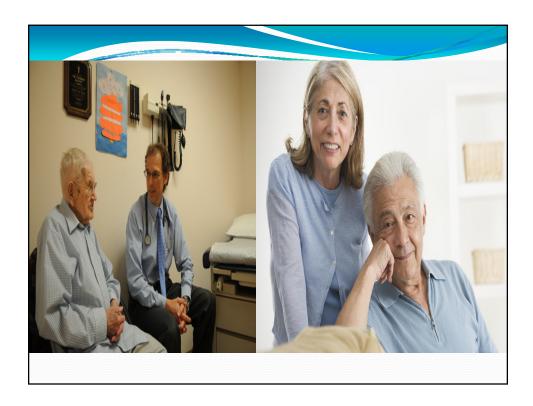
- Patient Centered
- Comprehensive Care
- Coordinated Care
- Superb Access to Care
- A Systems-Based Approach to Quality and Safety

A patient-centered medical home implies a commitment to seeking and valuing the voice of the patient and family in care decisions. AHRQ Publication No. 10-0083-EF











A Family Physician's Guide to the Diagnosis and Management of Parkinson's Disease

An Evidence-based CME Consensus Recommendation from an Expert Panel





Resources for Caregivers

National Association of Area Agencies on Aging (AAA)

http://www.n4a.org/ 202-872-0888

Local AAAs offer caregiver information and support, including respite care.

National Family Caregiver Support Program

http://www.aoa.gov/prot/aoaprog/caregiver/caregiver.asp 1-800-677-1116

1-600-67/-110
This program provides information to caregivers about available services; assistance to caregivers in gaining access to services; individual counseling, organization of support groups, and training to caregivers to assist them in making decisions and solving problems relating to their caregiving roles; respite care to enable caregivers to be temporarily re-lieved from their caregiving responsibilities; and supplemental services, on a limited basis, to complement the care provided by caregivers.

Caregivers Information

from the US Government

http://www.usa.gov/Citizen/Topics/Health/caregivers.shtml 1-800-333-4636

Official information and services from the US government including: finding help to provide care; government benefits; legal matters and end-of-life issues; long-distance caregiving; and support resources for caregivers.

National Caregivers Library

www.caregiverslibrary.org (804) 327-1112

An extensive online library for caregivers.

National Parkinson Foundation

www.parkinson.org

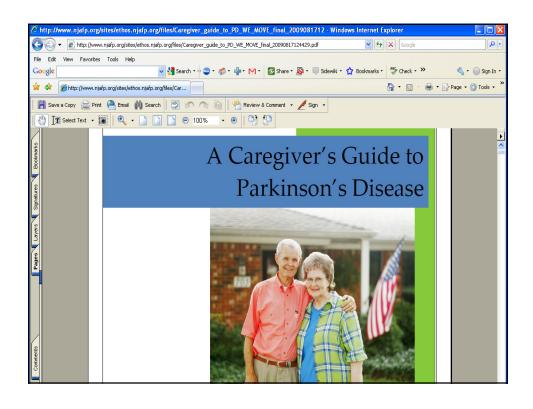
1-800-327-4545

Offers information about support groups throughout the country, as well as information about the disease, treatments, and research.

Michael J. Fox Foundation for Parkinson's Research

http://www.michaeljfox.org/

Provides information about the disease and coping for patients as well as caregivers.





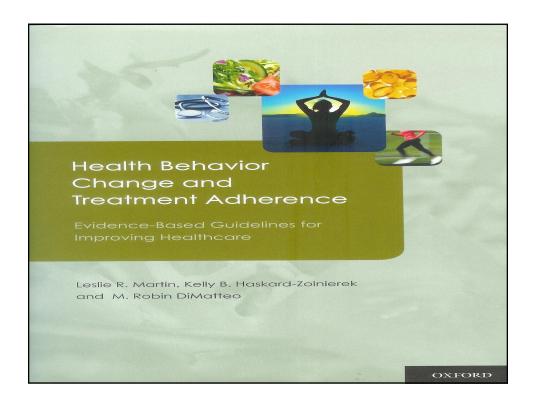
"Increasing the effectiveness of adherence interventions might have a far greater impact on the health of the population than any improvement in specific medical treatments."

RB Haynes, Cochrane Collaboration

61

High costs seen in medication nonadherence: study New England Healthcare Institute Study Modern Healthcare August 11, 2009

- •Patients who do not adhere to their prescriptions cost the healthcare system about **\$290 billion** a year.
- •One-third to one-half of patients—especially those with chronic illnesses—improperly follow prescriptions, leaving themselves vulnerable to hospitalizations and medical risk.
- •The larger spending could be avoided if patients adhered to medication orders given by physicians



| Patient-centered | Traditional | | | | | |
|--|---|--|--|--|--|--|
| Focus on how illness affects all aspects of the patient's life | Focus on how illness affects the patient physically | | | | | |
| Holistic approach | Biomedical, focused approach | | | | | |
| Shared decision-making regarding | Health-care professional makes decisions and | | | | | |
| illness management | prescribes them to the patient | | | | | |
| Promotion of good health, including psychosocial aspects | Focus on curing illness | | | | | |
| Focus on improving the relationship | Focus on improving the patient's physical health only | | | | | |
| Patient and clinician as experts, working together | Health-care professional as expert | | | | | |
| Encourages patient autonomy, fosters self-management skills | Encourages patient to follow directives accurately | | | | | |

High costs seen in medication nonadherence: study

New England Healthcare Institute Study

Modern Healthcare August 11, 2009

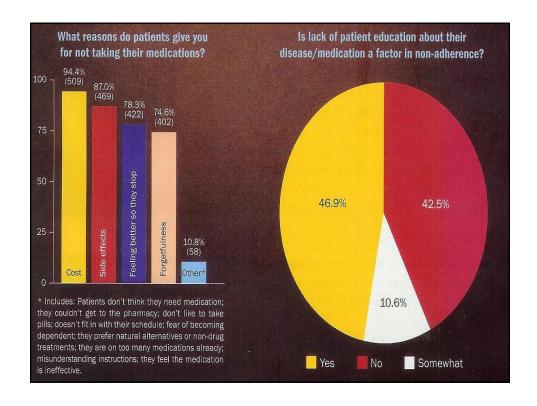
Reasons for non-adherence:

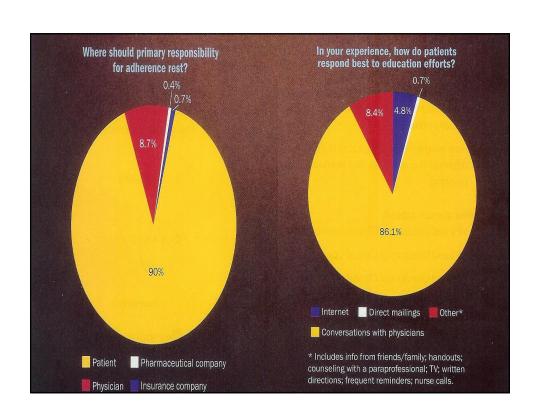
- Cost
- Unpleasant side effects
- Confusion about the regimen
- Forgetfulness
- Language barriers
- Feeling "too good" to take medication

Main Reasons for Non-Adherence

US Outcomes Research Group Merck
"Medication Nonfulfillment Rates and Reasons:"
Pharmaceutical Executive August 2010

- Concerns about medication
- Lack of perceived need for the treatment
- Affordability





Just What the Doctor Ordered

A system approach to assessing patient adherence

Presented to the CME community including Pfizer Medical Education Group

Prepared and Submitted by:





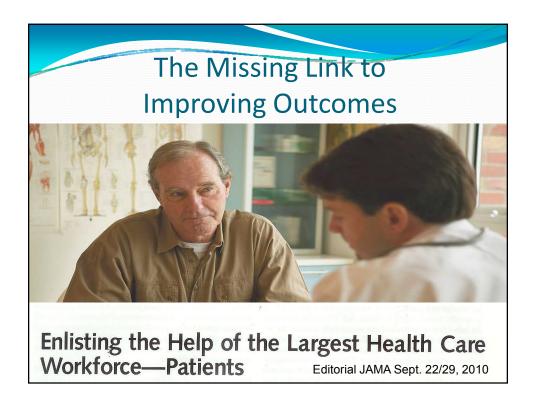


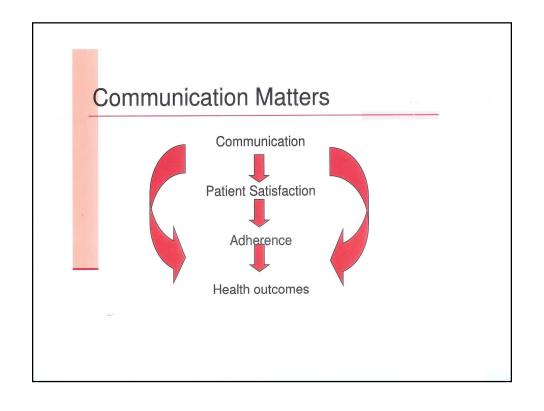


December 2008

Adherence from the Physician's Perspective

- Physicians know adherence is an issue but place responsibility on the patient
- System barriers exist
- Adherence is not assessed pre-treatment
- Adherence is not assessed with failure of therapy
- Few resources or systems are available
- Communication is key





Physician Communication and Patient Adherence to Treatment: A Meta-Analysis Haskard Zolnierek, Kelly B. PhD*; DiMatteo, M Robin PhD† Medical Care: August 2009 - Volume 47 - Issue 8 - pp 826-834

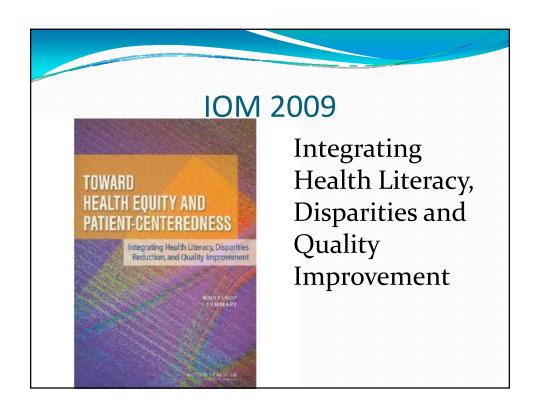
Conclusion:

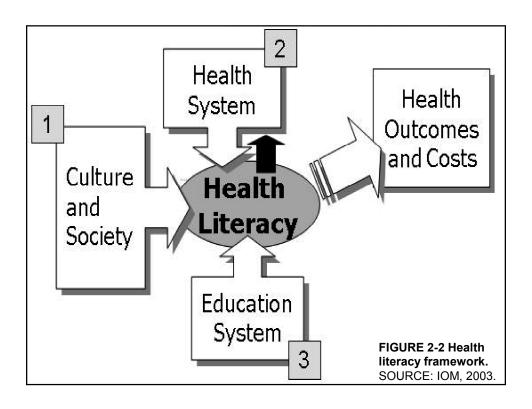
- •Communication in medical care is highly correlated with better patient adherence
- •Training physicians to communicate better enhances their patients' adherence.
- •Findings can contribute to medical education and to interventions to improve adherence, supporting arguments that communication is important and resources devoted to improving it are worth investing in.













- Low health literacy is common
- We do not have good strategies for knowing who is struggling with health information
- Health literacy universal precautions is structuring the delivery of care in the practice as if every patient may have limited health literacy

AHRQ Annual Meeting 2009 NC Program on Health Literacy

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The federal government's new health literacy action plan cites a 2007 study led by a University of Connecticut economist

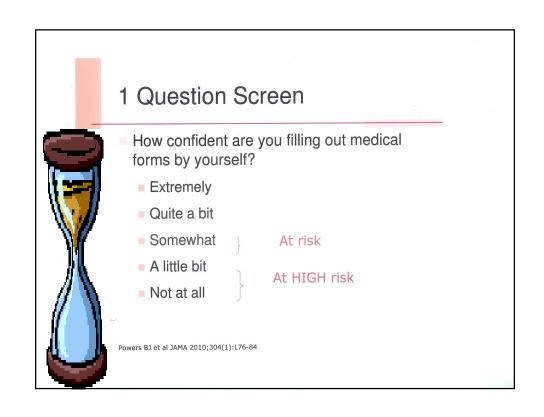
The costs to the health-care system of low health literacy, such as patients not taking their medications or seeking appropriate treatment, amount to as much as \$238 billion a year.

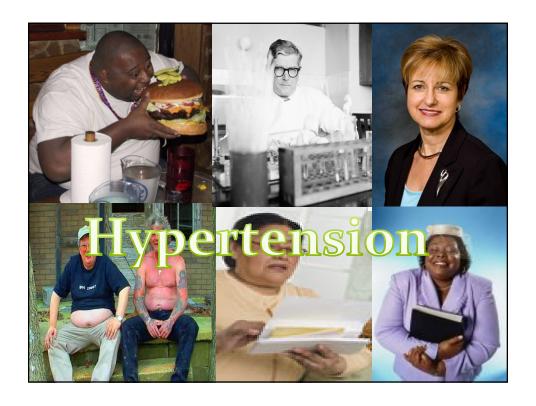
The Scope of Low Health Literacy

One out of five American adults reads at the 5th grade level or below, and the average American reads at the 8th to 9th grade level, yet most health care materials are written above the 10th grade level.

The Partnership for Clear Health Communication at the National Patient Safety Foundation™





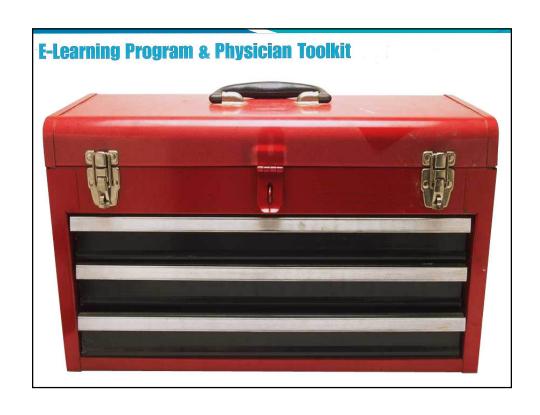


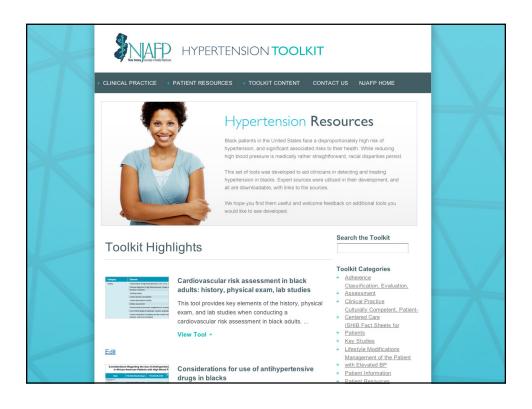
High BP vs. Hypertension

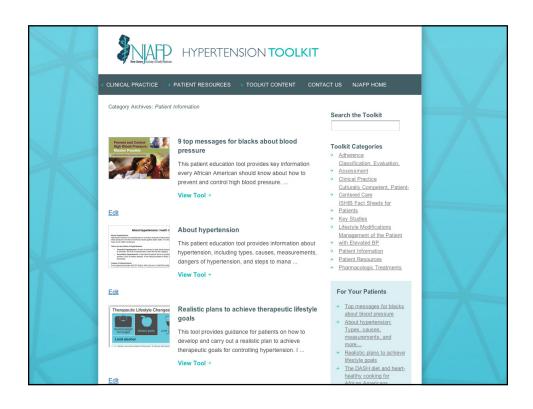
Low income African American women in New Orleans

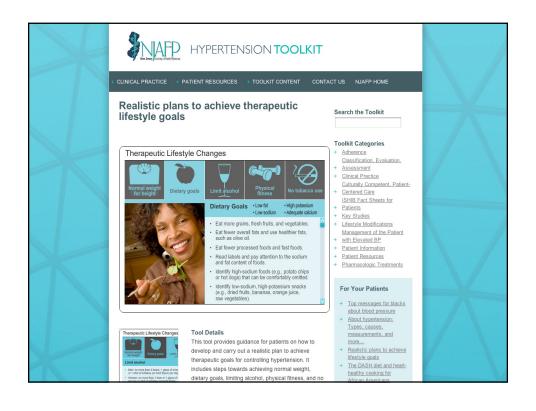
- "High blood pressure"— too much or too thick blood; made worse by rich diet, red meat, and best treated by medication
- "High-pertension"— acute condition due to blood rising rapidly to head; caused by anxiety or nervousness and not affected by medication

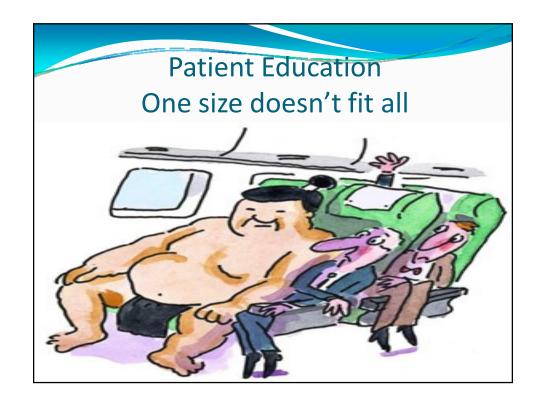


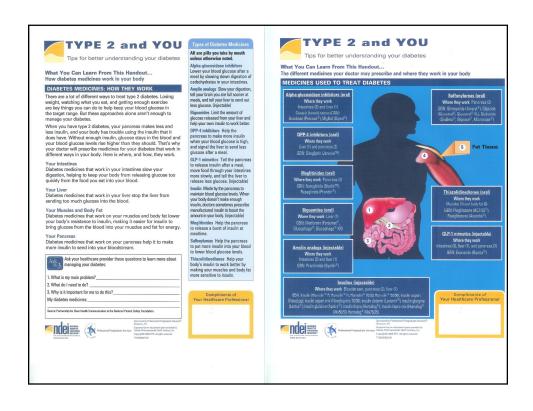


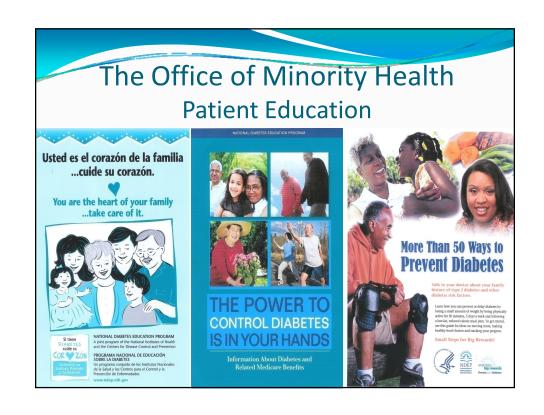


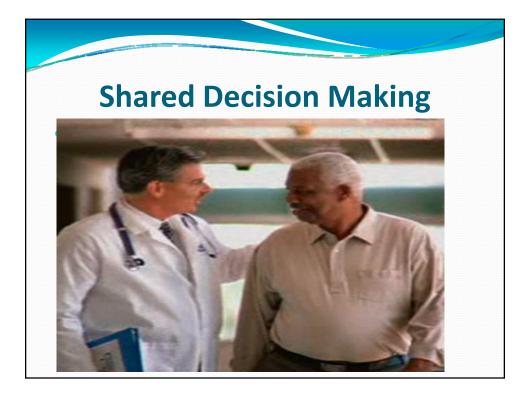






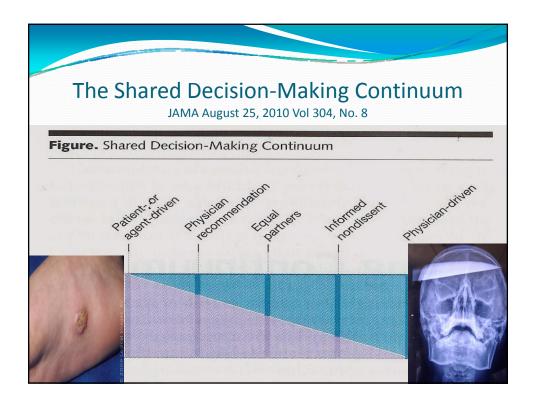


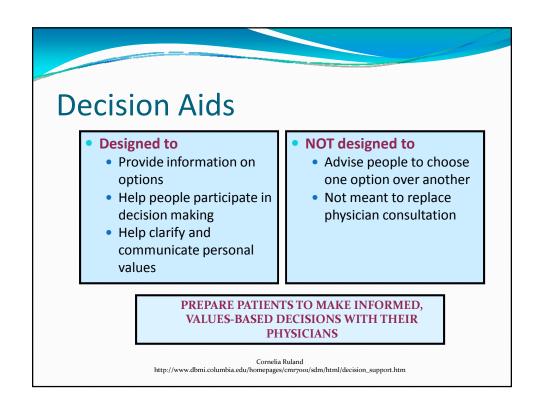




Shared Decision Making

- 2+ participants
 - Provider
 - Patient
- Information is shared
 - Knowledge (provider)
 - Values and preferences (patients)
- Participants build consensus
- Agreement is reached





Presenting Risk Information What are the odds?

Lower Risk

2 boxes 🗸 checked

35 women out of 100 may break a hip in their lifetime

(65 don't break a hip)

- Similar profile: Probability of outcome in people 'like me' who experience the problem
- Format: Use quantitative, qualitative and graphic formats (100 faces) to enhance understanding
- Framing: Risk message + 'Positive' message improves message framing

Patients at Risk: Improving Pneumococcal Immunization Rates in the Patient-Centered Medical Home An Evidence-Based CME Consensus Recommendation from an Expert Panel District Conference of Patient Conference of Patients (Patient Conference of Patients (Patient) For the New Agencies are currently in use the Juvice in remove playsachusis varies (PSP32), knowly hown as PSP33), knowly hown as PSP33), knowledge varies (PSP33), a protein configure varies (PSP33), a protein protein configure varies (PSP33), a protein configure varies (PSP33), a protein configure varies (PSP33), a protein protein configure varies (PSP33), a protein protein protein patient of the patient protein protein as the protein protein patient of the patient protein patient of the patient pat

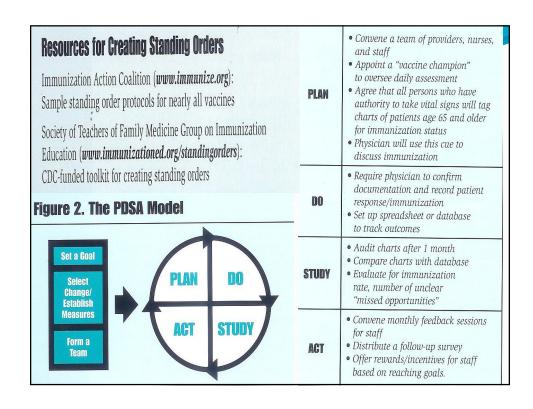
Overcoming Barriers: Communicating with Patients and Parents about Pneumococcal Vaccination

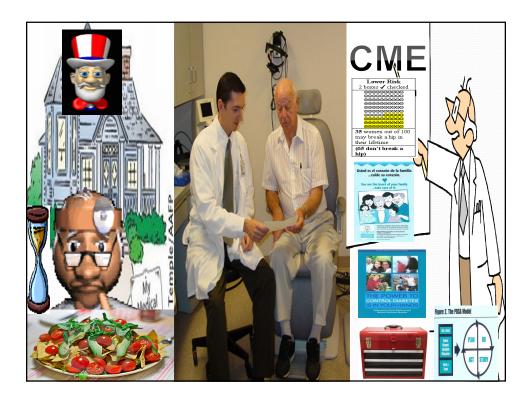
- Uncertainties about vaccine efficacy
- Concerns about safety
- Vaccination not recommended/discussed by provider
- Payment, insurance concerns

The CDC, American Academy of Family Physicians, and the American Academy of Pediatrics have created Provider Resources for Vaccine Conversations with Parents (www.cdc.gov/vaccines/spec-grps/hcp/conv-materials.htm#providers), which includes specific suggestions for responding to common concerns

Physician Barriers

- Uncertainty of patient's vaccination status
- Lack of standing orders regarding vaccination
- Lack of office-based systems or procedures to promote vaccination
- Limited time allotted per visit
- Concerns about vaccine efficacy in immunocompromised patients







Until Next Time...

- Please join us for our next webinar CS2Day Data Capture
 - George Mejicano, MD, MS, Associate Dean & Director University of Wisconsin Office of Continuing Professional Development
 - Friday, November 4, 2011
 - 11am ET
- Current grant window: September 1 October 15 for activities starting after January 1, 2012
- · See what providers are doing to move education forward
 - PfizerMedEdGrants
 - · Resource Center
 - Publications
 - First Friday Webinars
 - Transparency Report
 - Follow us on twitter: PfizerMEG



